



## LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Da Vinci Connect

CDS Code: 19768690128728

School Year: 2023-24

LEA contact information:

Michelle Rainey

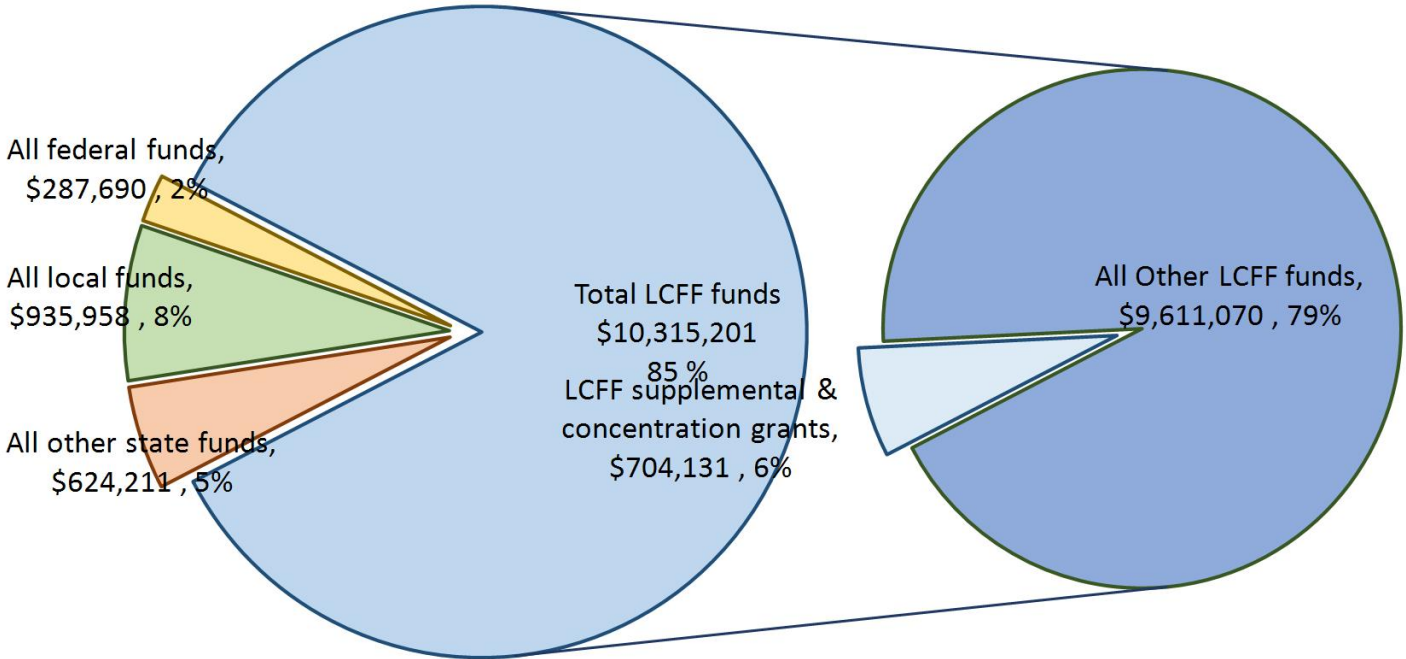
Executive Director

310-725-5800

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

# Budget Overview for the 2023-24 School Year

## Projected Revenue by Fund Source

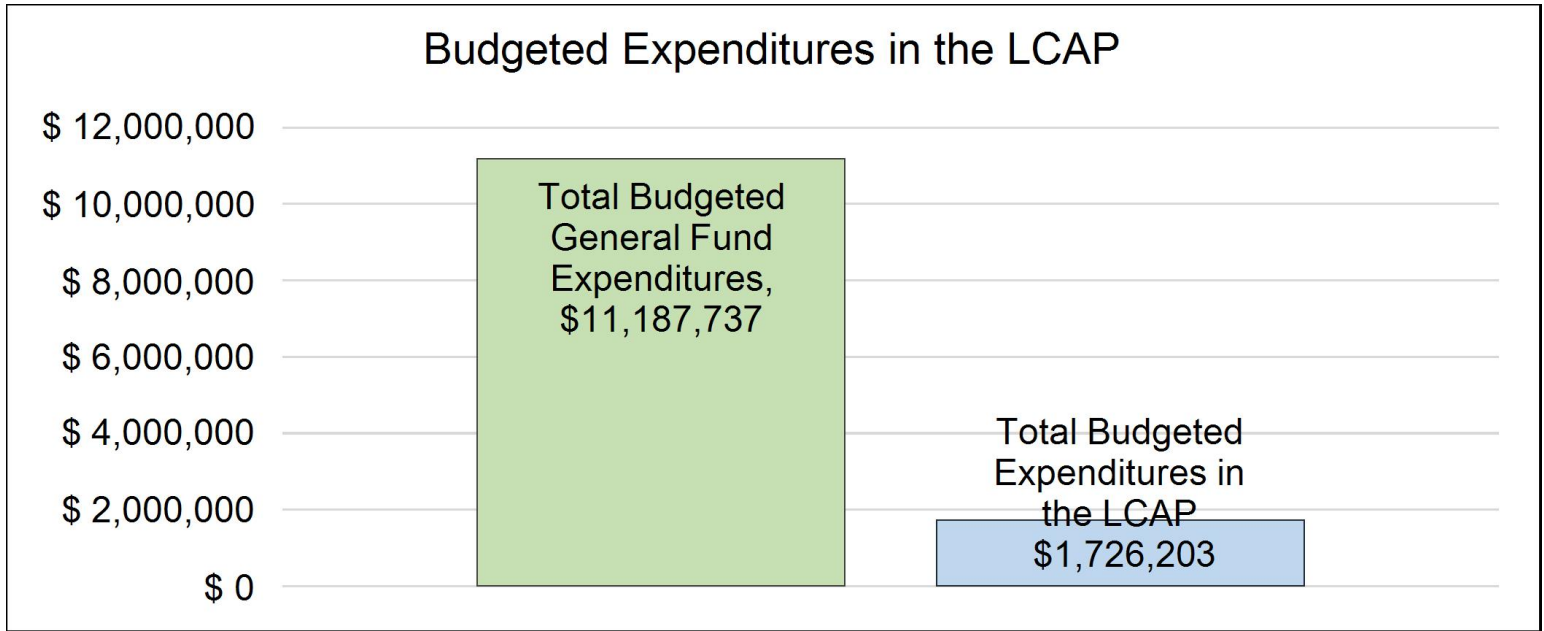


This chart shows the total general purpose revenue Da Vinci Connect expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Da Vinci Connect is \$12,163,060, of which \$10,315,201 is Local Control Funding Formula (LCFF), \$624,211 is other state funds, \$935,958 is local funds, and \$287,690 is federal funds. Of the \$10,315,201 in LCFF Funds, \$704,131 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

# LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Da Vinci Connect plans to spend for 2023-24. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Da Vinci Connect plans to spend \$11,187,737 for the 2023-24 school year. Of that amount, \$1,726,203 is tied to actions/services in the LCAP and \$9,461,534 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

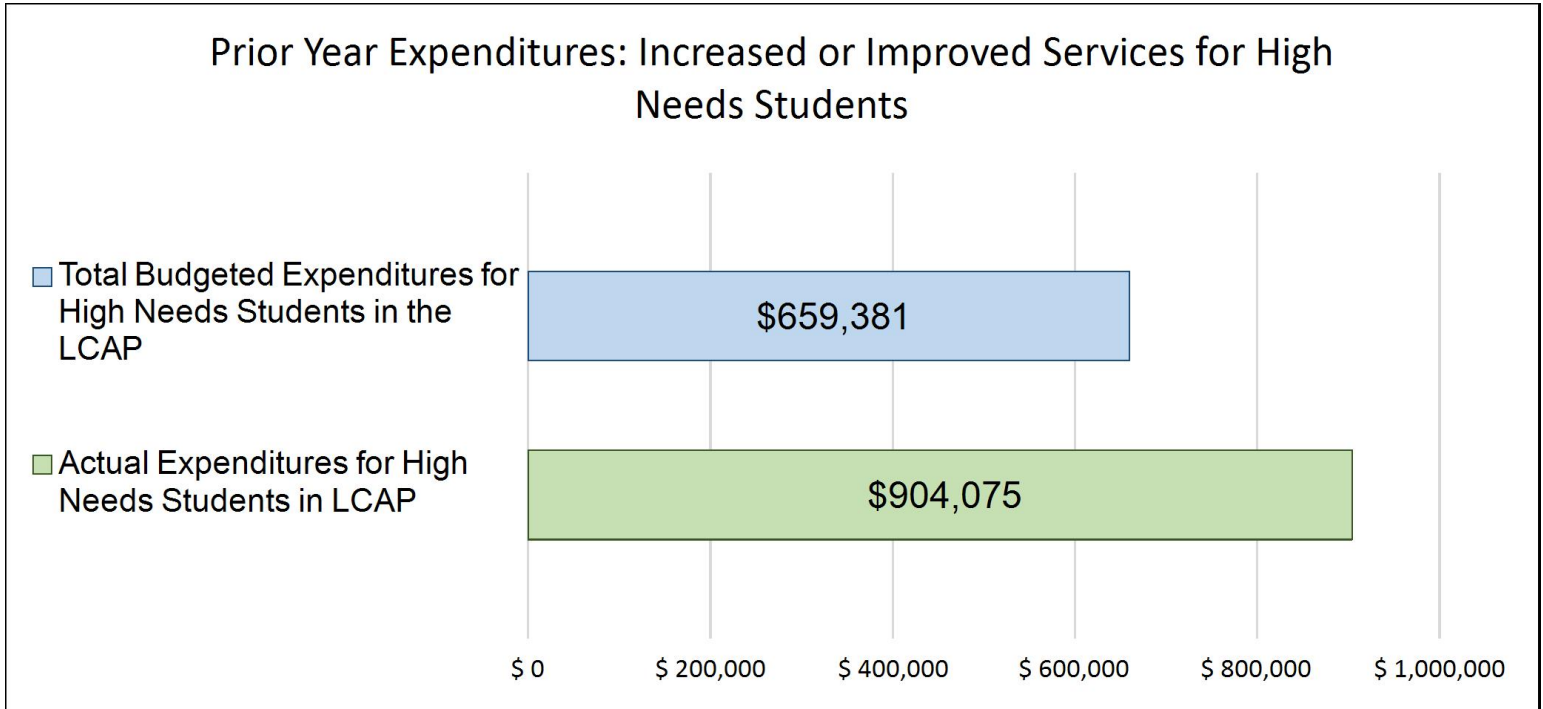
Various Classified Staff Such as Custodial, Office Managers and other Operational Staff. Other Non-Student Service based Operational Expenses such as Insurance, Legal, District Oversight, Payroll Fees, IT Services, Communications, Copier Leases & Food Services.

## Increased or Improved Services for High Needs Students in the LCAP for the 2023-24 School Year

In 2023-24, Da Vinci Connect is projecting it will receive \$704,131 based on the enrollment of foster youth, English learner, and low-income students. Da Vinci Connect must describe how it intends to increase or improve services for high needs students in the LCAP. Da Vinci Connect plans to spend \$927,956 towards meeting this requirement, as described in the LCAP.

## LCFF Budget Overview for Parents

### Update on Increased or Improved Services for High Needs Students in 2022-23



This chart compares what Da Vinci Connect budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Da Vinci Connect estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2022-23, Da Vinci Connect's LCAP budgeted \$659,381 for planned actions to increase or improve services for high needs students. Da Vinci Connect actually spent \$904,075 for actions to increase or improve services for high needs students in 2022-23.

The difference between the budgeted and actual expenditures of \$244,694 had the following impact on Da Vinci Connect's ability to increase or improve services for high needs students:

No Material Difference or Impact.



## Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Da Vinci Connect	Michelle Rainey Executive Director	mrainey@davincischools.org 310-725-5800

## Plan Summary [2023-24]

### General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Da Vinci Connect is a public charter school serving K-12 students in the South Bay of Los Angeles and neighboring communities. The Da Vinci Connect offers families a new approach to K-12 education combining school-site instruction with home-based learning. The Da Vinci Connect partners with families to provide a unique learning model where students can discover their passions and talents in a flexible and personalized learning environment.

The Hybrid model includes 2 full days at school (Grades K-12): students participate in 2 days of project-based learning at school and 3 days of family facilitated/asynchronous off-site learning. Students attend school on either Monday/Tuesday OR Thursday/Friday (K8) or Monday/Thursday OR Tuesday/Friday (HS). At-school learning is project-based. At-home learning (also called homeschooling (K8) or asynchronous (HS) focuses on English Language Arts, math and extracurricular activities. Families are the primary K8 educators on at-home learning days and parents monitor student learning but learning is delivered asynchronously by teachers at the high school level. All learning and attendance is guided and reviewed by credentialed teachers across K-12.

## Why Independent Study?

Our families choose DV Connect and homeschooling/independent study for many, many reasons. Here are a few they report:

- \* Homeschooling allows families to truly know how their children learn
- \* Homeschooling provides opportunities to explore passion projects
- \* DV Connect focuses on the learner as much as the learning
- \* Homeschooling enables the flexibility to participate in extracurricular learning that there is often little time for when students spend 35+ hours per week at school
- \* DC Connect has amazing, passionate and compassionate teachers!
- \* Project-based learning is awesome!
- \* Traditional schools have too much bullying and "cliquish" behavior
- \* Students can pursue dual enrollment and career-connected learning at the high school level

## Program Highlights

- \* Home-School Partnership
- \* Project-Based Learning
- \* Personalized learning
- \* Rich, challenging and engaging content that accommodates diverse learning styles
- \* Multi-age grouping
- \* Small class sizes (16-20 in elementary, 20-26 in middle school school and 15-30 in high school)
- \* Hands on, Minds-on Curriculum
- \* Learning-by-doing constructivist curriculum
- \* Opportunities for student voice and choice and personalization to reflect students' passions, interests and needs
- \* Curriculum preview meetings to address/discuss goals and ask questions
- \* Credentialed, experienced and dedicated teachers
- \* Distributive leadership
- \* Social Emotional curriculum that fosters community and personal development
- \* Habits of Heart and Mind
- \* Community of care and collaboration
- \* Public presentations of learning
- \* Mastery of "essential skills"
- \* 21st century learning and real-world problem solving

## Memberships

- \* Coalition of Essential Schools
- \* California Charter Schools Association
- \* California Consortium for Independent Study
- \* Schools That Can
- \* Getting Smart

## Reflections: Successes

A description of successes and/or progress based on a review of the California School Dashboard (Dashboard) and local data.

The School Performance Overview Dashboard for Da Vinci Connect in 2022 indicates overall success in all areas. Students are performing in the "low" range, which is the second highest band, in Chronic Absenteeism, "very low" in Suspension, and "high" in both English Language Arts and Math. Based on these ratings, chronic absenteeism is not of concern and success with academic performance and attendance is due to our work with all students, using the supports indicated in the DV Connect LCAP, to ensure they have the academic supports to perform at a proficient level or are increasing in proficiency. To keep suspension rates low, we focused on studying alternative punitive measures including restorative justice and in-school supports as alternatives to suspension. Standards were met for meeting basic needs (teacher credentialing, instructional materials, facilities), implementation of standard-based instruction, parent engagement, local climate survey and access to broad course of study. We continue to work towards robust supports for all families via at-home learning curriculum and intervention systems and strategies for when students are not being successful, particularly students regarded as "unduplicated" by the state. Additionally, the standards were met for basics (teachers, instructional materials, facilities), implementation of academic standards, parent and family engagement, local climate survey and access to a broad course of study.

## Reflections: Identified Need

A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

English Learner Progress is rated at "low" with only 57.9% of students making progress towards proficiency. While the impact of Covid related learning loss is unknown, the staff continues to support students and their families to ensure curriculum is being used at home with fidelity, staff is using Universal Design for Learning strategies and students are identified early. Using the "Student Group Report" on the 2022 CA Dashboard, state indicators that reflect a performance gap for 2022 included Chronic Absenteeism for African American, Latinx, and Socioeconomically Disadvantaged students (middle rating), and English Language Arts for Socioeconomically Disadvantaged Students and Students with Disabilities (low rating) and Latinx students (middle rating) and Mathematics for Socioeconomically Disadvantaged, African American, Latinx and Students with Disabilities. We have analyzed these areas of growth and in particular, we have increased supports for all students demonstrating chronic absenteeism. Using tiered re-engagement strategies, staff addresses absences both at school and in at-home learning. This includes additional time on campus, access to curriculum support from credentialed teachers, office hours (HS) and 1-on-1 support from a parent educator support specialist (k8). Additionally, beginning in the 2022-23 school year, teachers were given additional capacity to monitor and address these type of concerns through the hiring of an additional teacher to support learning loss via lack of engagement during at-home learning. English Language Arts and math support will continue to be an area of focus for our Special Education support staff moving forward to ensure that any gaps for students with disabilities are addressed. The school has implemented an inclusion model in order to engage all teachers, leverage collaboration between special and general educational staff and support curriculum design.



# LCAP Highlights

A brief overview of the LCAP, including any key features that should be emphasized.

Da Vinci Connect's LCAP will support all students, and particularly English Language Learners, low-income pupils and foster youth, in a variety of ways. It is important to our mission to support families to make independent study and personalized learning accessible to all students. The goals within Connect's LCAP reflect the tenets that our students, families and staff hold dear: rich, engaging academic instruction, equitable outcomes for all students, support for parent educators/at-home learning, social emotional and academic support for all learners and a community of families committed to project-based learning, compassionate communication and homeschool instruction. Additionally, at the high school level, goals reflect a commitment to closing the opportunity gap via dual enrollment and career connected learning. The resources and supports identified in Connect's LCAP achieve the goals outlined above by ensuring that every student has access to high-quality learning materials and instructors, engaging and qualified support staff (curriculum specialist teachers, counselors, classroom teachers, academic coaches) who receive professional development to support their needs, a safe and engaging campus environment and parents who are supported in both academic and social emotional ways. Specific examples include curriculum specialist and counselor roles, parent/community support events, clean, safe and engaging facilities, high quality online and print curriculum, staff professional development, technology to keep parents informed and involved and meaningful parent involvement in activities and decisions.

# Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

## ***Schools Identified***

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

## ***Support for Identified Schools***

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

## ***Monitoring and Evaluating Effectiveness***

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.



# Engaging Educational Partners

A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.

Da Vinci Connect has engaged in meaningful consultation with parents/guardians at our school through our School Site Council (SSC), Parent Advisory Committee (PAC) and various other feedback loops throughout the year such as surveys, participation in hiring staff and organizing school events. The SSC developed a needs assessment for their school that drives the development of the Connect LEA/School Plans for Student Achievement (SPSA) in consultation with our site English Language Advisory Committees. These plans describe the methods and instructional strategies that strengthen our academic program, review intervention supports, and address the needs of all children to ultimately develop the budget for the site's Title I funding. Every year the Connect LEA/SPSA is evaluated, and a new plan is developed and approved by the Board of Trustees. Through the LEA/SPSA, SSCs develop and implement effective parent and family engagement strategies and programs focused on access to instruction (math, English-Language Arts, science...), safety, and technology.

SSC/LCAP/PAC Committees that engage families, certificated, and classified staff, work to ensure that Connect is providing appropriate supports to students and a thoughtful and relevant parent engagement program. A portion of Connect Title I funds are used to assist with coordination and facilitation of activities related to these areas of focus. The board policies and administrative regulations ensure parent and family engagement is taking place at the school.

There is an abundance of research supporting parent involvement in relation to positive student outcomes and, specifically, how such involvement acts as a predictor of early adolescents' school bonding and academic achievement. More specifically, several studies examine the ways in which immigrant parents' school involvement has been defined and implemented by schools, barriers to immigrant parents' involvement in schools, and the implications for the development and implementation of practices which promote immigrant parents' involvement in schools (Hajisoteriou, Christina, and Panayiotis Angelides. "Promoting immigrant parental involvement in culturally-diverse schools through a multiple perspectives approach." *International Journal of Pedagogies and Learning* 11.2 (2016): 145-162.). Based on research and input from school surveys, DV Connect has determined the need for the development of successful systems to increase low income and immigrant parent involvement at school/district events and as a part of stakeholder committee work via staff outreach in Spanish or other languages spoken by parents of English Learners and outreach via a parent engagement liaison. Our ongoing observations indicate that both outreach efforts are effective in connecting in increasing engagement of parents of low-income, English learners, and foster youth.

Additional stakeholder feedback was gathered in a variety of ways: Parent Surveys, Student Surveys, Staff Surveys, School Site Council meetings, Parent Meetings with Administration, School Staff Meetings, and Central Office Leadership Meetings.

A summary of the feedback provided by specific educational partners.

School Site Council and Parent Advisory Committee members, parents, and staff provided feedback on drafts of the document in multiple meetings leading up to finalization. Educational partners provided individual comments on draft documents as well as participated in discussions that ranged from thoughts on the structure of metrics and outcomes within specific goals, as well as ways to ensure that the

metrics and outcomes will be measured and reflected on to fidelity. Attendees of multiple SSC, PAC and staff meetings reviewed our baseline data and provided key feedback that ensured the development of actions critical to the success of our unduplicated student populations. Specific changes were made to the document in each draft according to the feedback and recommendations provided along the way, and the advice of educational partners was taken into account in the development of the expenditures within individual actions as well. Once all feedback is gathered and the plan is reviewed, the final draft goes to the Da Vinci Schools Board of Trustees.

#### A description of the aspects of the LCAP that were influenced by specific input from educational partners.

With the goals identified, actions and expenditures were defined through a series of stakeholder meetings throughout the 2022-2023 school year, staff and community surveys, and consultation with school staff, and administrators. Based on stakeholder feedback, additions were made to the current LCAP actions that were not included in the original 2017-20 LCAP as well as to the current draft to increase access and decrease the achievement gap for unduplicated students, and ultimately ensure equity and the success of all students. Additional academic coaching support in Goal 1 will be critical to addressing the achievement gap by providing additional and more effective monitoring, supports, and tutoring opportunities for unduplicated students. Additional counseling and administrative staffing that were not present in the original LCAP are now key components in ensuring that our highest needs students have the individualized attention and socio-emotional and behavioral supports that they need to find success. They also provide key supports for our unduplicated students, whether in restorative justice programs and alternatives to suspension or to ensuring that underrepresented students have additional supports in navigating the college application and enrollment process. Additionally in Goal 2 we've added new professional development opportunities in restorative practices, diversity/equity/inclusion, and culturally relevant instruction practices and based on stakeholder feedback are also spending Extended Learning Opportunity Program dollars on trauma informed professional development as well. Existing intervention and supports in Goals 3 and 4 are being bolstered by diagnostic and reading development software to help ensure that we identify and support struggling students earlier and are able to provide more relevant supports and interventions sooner. Multi-tiered student supports have further been added to ensure that ongoing progress monitoring and response are part of our mid-year process to ensure that grade level progress monitoring continues to be a critical part of our quarterly practice to ensure that fewer students slip through the cracks as the year progresses. Finally, in Goal 5, educational partners were clear that college and career success are at the foundation of our work, and that financial literacy, college and career readiness courses, Career Technical Education courses, career and college exploration and exposure, and supports throughout the college application process were critical to ensuring the success of all Da Vinci graduates, and particularly those from traditionally underserved backgrounds, as they navigate their next steps in life beyond high school.

# Goals and Actions

## Goal

Goal #	Description
1	Da Vinci Connect students will have access to the academic materials, instruction, interventions, and facilities necessary to produce excellence in their educational experience and academic outcomes. Courses will be taught by credentialed teachers engaged in the ongoing practice of instructional and curricular development, evaluation, and improvement. Students will learn in facilities that are clean, safe, and well maintained, and will have access to the instructional materials best suited to maximizing learning outcomes.

An explanation of why the LEA has developed this goal.

DV Connect educational partners believe that the foundation to an excellent education starts with the basic building blocks of our school. In order for students to continue to grow as well as to remain at the top of their educational game, our school needs to provide students with the facilities, materials, curriculum, and instruction that they need in order to maintain outstanding outcomes.

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
The school will provide all students access to instructional materials and resources in print or electronic formats.	100% of students had access to instructional materials and resources in print or electronic formats in 2020-21.	100% of students had access to instructional materials and resources in print or electronic formats in 2021-22.	100% of students had access to instructional materials and resources in print or electronic formats in 2022-23.		100% of students will have access to instructional materials and resources in print or electronic formats.
Teachers will be appropriately assigned to their courses and students based on the credentials that they hold.	DV Connect had 0 total teacher misassignments (0%) in 2010-20.	DV Connect had 2 total teacher misassignments (9.5%) in 2020-21.	Official CDE Teacher Misassignment data is not yet available for 2021-22, however DV Connect does not anticipate having any teacher misassignments in 2021-22.		100% of teachers are properly assigned.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Teachers and administrators will identify and monitor the ongoing individualized learning needs of each teacher.	100% of teachers participated in a reflective evaluation process in 19-20, and of those teachers, 95% earned a positive evaluation.	100% of teachers completed a reflective evaluation process in 2021-22.	100% of teachers completed a reflective evaluation process in 2022-23.		95% of teachers will participate in a reflective evaluation process and earn a positive evaluation.
Teachers will have the opportunity to engage in professional learning time that allows them to reflect, generate, interpret, and disseminate outstanding instructional practices.	On the 2020-21 staff survey, 100% of staff indicate that they Agree or Strongly Agree that, “Leaders ensure time for reflection, generation, interpretation, and dissemination.”	On the 2021-22 staff survey, 91% of staff indicate that they Agree or Strongly Agree that, “Leaders ensure time for reflection, generation, interpretation, and dissemination.”	On the 2022-23 staff survey, 91% of staff indicate that they Agree or Strongly Agree that, “Leaders ensure time for reflection, generation, interpretation, and dissemination.”		On the staff survey, at least 90% of staff will indicate that they Agree or Strongly Agree that, “Leaders ensure time for reflection, generation, interpretation, and dissemination.”
Students will demonstrate success in their academic curriculum as evidenced by GPAs at or above a 2.0 each term.	92% of students achieved a 2.0 or above unweighted GPA in Fall 2020.	71% of 9-12 students achieved a 2.0 or above unweighted GPA in Spring 2022.	86% of 9-12 students achieved a 2.0 or above unweighted GPA in Fall 2022, and 84% of students had a 2.0 or above GPA in Spring 2023.		85% of students will remain above a 2.0 unweighted GPA each semester.
Students in need of intervention will have plans in place to support their learning before the end of the first semester each year.	100% of students in need of intervention in Fall 2020 had academic supports in place before Spring 2021.	100% of students in need of intervention in Fall 2021 had academic supports in place before Spring 2022.	100% of students in need of intervention in Fall 2021 had academic supports in place before Spring 2023.		100% of students in need of intervention in the fall semester will have academic supports in place prior to the spring semester.
Specialized academic plans (IEPs/504s) for already eligible students will be in	100% of newly enrolled IEP students, and 100% of incoming 504 students had	100% of newly enrolled students with IEPs, and 100% of incoming students	100% of students with IEPs and 100% of 504 students had plans in place and		100% of eligible IEP or 504 plan students will have a formal DVS plan in place and

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
place and communicated to teachers within 30 days of enrollment.	Connect specific plans in place within 30 days of enrollment.	with 504 plans had Connect specific plans in place within 30 days of enrollment.	communicated to teachers within 30 days of enrollment.		communicated to their teachers within 30 days of enrollment.
Annual facilities inspection and student safety survey results will find that the school is safe, clean, and well maintained.	The school is safe, clean and well maintained per January 2021 facilities inspection overall rating of 'Exemplary' as well as 100% positive student ratings on the Spring 2019 survey question 'Do you feel safe at school?'	The school is safe, clean and well maintained per January 2022 facilities inspection overall rating of 'Exemplary' as well as 99% positive student ratings on the Spring 2022 survey question 'I feel safe at school.'	The school is safe, clean and well maintained per January 2023 facilities inspection overall rating of 'Exemplary' as well as 96% positive student ratings on the Spring 2022 survey question 'I feel safe at school.'		Overall annual facilities inspection rating will remain Good or Exemplary. At least 95% of students will report feeling safe at school.

## Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Course materials	Students are provided with appropriate course materials necessary to ensure access to the curriculum.	\$263,960.00	No
1.2	Teacher recruitment and credentialing support	Coordination of BTSA participation activities and mentors, teachers who have not cleared their credential are provided a BTSA program in order to do so and Da Vinci covers partial costs. Provide teacher assistance in transferring credential information. Providing support to intern credential holders or those from out of state in obtaining proper credentials. Hiring appropriately credentialed teachers and properly assigning them to courses and learners that they are qualified to teach.	\$6,000.00	No

Action #	Title	Description	Total Funds	Contributing
1.3	Teacher professional development	Teachers participated in professional development activities both on and off campus to increase their ability to integrate Common Core Standards with 21st Century Skills, including math and equity conferences. Teachers will vertically plan curriculum with their grade level and/or department teams to ensure Common Core Standards are being met. Connect will provide CCSS-aligned instruction using integrated ELD and SDAIE instructional strategies, and will provide PD to teachers for examining achievement data and regularly reviewing progress. Support features are leveraged to support with language acquisition of EL students, appropriate modifications and accommodations for students with IEPs, and unduplicated student groups.	\$10,000.00	Yes
1.4	Teacher preparation time	Teachers at Connect will be tasked with a lower total student load and be provided with more preparation time than a teacher in a traditional model. This model is principally directed toward targeted unduplicated count students and also serves all students by reducing student load, and providing collaboration time that allows teachers to support targeted and other students through office hours and other individual supports. This extra time will be spent developing real world project based, common core guided curriculum. This extra prep time and lower student load aligns with research showing that while class size has a very small effect on student performance, overall student load has a large effect. This system also imitates international systems such as Japan's, where teachers are given much more time to plan, reflect and work with job-alike peers to develop strong curriculum with professional and individual buy-in. Students will have access to before and access additional supports as needed to support their academic success. Unduplicated students will be intentionally reviewed and given priority in intervention and academic support opportunities.	\$21,176.00	Yes

## Goal Analysis [2022-23]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

No substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective the specific actions were in making progress toward the goal.

Da Vinci Connect worked to ensure highly qualified staff were hired, they received the training and materials necessary to deliver high-quality rigorous and relevant instruction and intervention supports (curriculum and personnel) were put in place.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

While Connect High School experienced an increase in students achieving a 2.0 or above unweighted GPA between Spring of 2022 (71%), Fall of 2022 (86%) and Spring of 2023 (84%), we dipped below the desired outcome of 85% for the spring. We are increasing opportunities for students to learn from campus on their asynchronous (at-home) days in response.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**



# Goals and Actions

## Goal

Goal #	Description
2	Da Vinci Connect students and families will benefit from a school that is student-centered, inclusive, and caring. Connect is passionate about providing equity in our educational experience and involving parents in the development, progress monitoring, and reflection on their student’s educational experience on campus.

An explanation of why the LEA has developed this goal.

DV Connect students will be most successful in a school where the diversity of their culture, experience, and interests are valued and celebrated. The educational partners that support them need to be engaged in their goals, progress, and outcomes, as well as have voice in the decisions that impact the educational experience that their students receive.

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Parent Attendance at Student Led Conferences	The number of families attending SLCs in Fall 2019 was 99%.	The number of families attending SLCs during the 2021-2022 school year was 98%.	The number of families attending SLCs during the 2022-2023 school year was 97%.		The number of parents attending student led conferences will remain higher than 90% as measured by sign in logs and teacher feedback.
Parent Input in Decision Making	Spring 2019 parent surveys show that 85% of families believe that Connect is Good, Very Good, or Excellent at involving parents in decision-making processes.	Spring 2022 parent surveys show that 85% of families believe that Connect is Good, Very Good, or Excellent at involving parents in decision-making processes.	Fall 2022 parent surveys: 88% of parents Agree or Strongly Agree that they feel welcome to participate at the school. Spring 2023 parent surveys TBD		At least 85% of families believe that DV Connect is Good, Very Good, or Excellent at involving parents in decision-making processes.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Parent Participation in programs for unduplicated pupils	Fall 2020 parent survey responses to the question: 'I feel welcome to participate at this school' are 75% positive (Agree/Strongly Agree) for families whose primary language is other than English, and 90% positive for those who report being socio-economically disadvantaged.	Fall 2021 parent survey responses to the question: 'I feel welcome to participate at this school' are 100% positive (Agree/Strongly Agree) for families whose primary language is other than English, and 75% positive for those who report being socio-economically disadvantaged.	Fall 2022 parent survey responses to the question: 'I feel welcome to participate at this school' are 100% positive (Agree/Strongly Agree) for families whose primary language is other than English, and 100% positive for those who report being socio-economically disadvantaged.		At least 85% of families who are socio-economically disadvantaged and/or whose primary language is other than English, Agree or Strongly Agree that they feel welcome to participate at DV Connect.
ADA	2019-20 ADA was calculated from the first day of school until the last day of February due to COVID 19 closures. The 2019-2020 overall rate through the end of February 2020 was 98.38%.	DV Connect ADA for 2021-22 was 97.97%.	2022-23 ADA for DV Connect 9-12 was 97.82% and for TK-8 it was 96.45%.		DV Connect ADA will remain above 95%.
Chronic Absenteeism: DV Connect students will demonstrate low chronic absenteeism rates as an indicator of positive engagement in school.	On the 2019 CA Dashboard, 2% of students were chronically absent, a decrease of 2.4% from the previous year for a Blue color rating overall.	Chronic Absenteeism was not published by the state on the 2021 CA School Dashboard.	On the 2022 CA Dashboard, 3.8% of students were Chronically Absent, for a Low dashboard status. Chronic Absenteeism was not reported by the state in 2021 so no change		DV Connect will maintain a Blue or Green rating for the Chronic Absenteeism indicator on the CA School Dashboard.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
			or color status will be available until the 2023 dashboard.		
Targeted Chronic Absenteeism: Socioeconomically disadvantaged and English Learners will have comparably low chronic absenteeism rates to their peers overall.	On the 2019 CA Dashboard, 2.9% of SED students were suspended at least once, a 2.3% decline from the previous year for a Green color rating for SED students. DV Connect had less than 11 EL students in 2018-19, which is not enough students to have rates reported on the CA Dashboard for that year due to privacy concerns.	Chronic Absenteeism was not published by the state on the 2021 CA School Dashboard.	On the 2022 CA Dashboard, 10% of our 140 SED students were Chronically Absent, for a Medium status for that subgroup. 4.5% of English Learners were Chronically Absent, but status level was not reported due to fewer than 30 students enrolled.		DV Connect will maintain a Blue or Green rating for both SED and EL student groups for the Chronic Absenteeism indicator on the CA School Dashboard.
Suspension Rate: DV Connect students will demonstrate low suspension rates as an indicator of positive engagement in school.	On the 2019 CA Dashboard, 0% of students were suspended at least once, a decrease of 1.2% from the previous year for a Blue color rating overall.	DV Connect had no suspensions in 2020-2021.	On the 2022 CA Dashboard, 0% of students were suspended at least once, for a Very Low dashboard status. Suspensions were not reported by the state in 2021 so no change or color status will be available until the 2023 dashboard.		DV Connect will maintain a Blue or Green rating for the Suspension Rate indicator on the CA School Dashboard.
Targeted Suspension Rate:	On the 2019 CA Dashboard, 0% of	DV Connect had no suspensions in 2020-	On the 2022 CA Dashboard, 0% of		DV Connect will maintain a Blue or

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Socioeconomically disadvantaged and English Learners will have comparably low suspension rates to their peers overall.	SED students were suspended at least once, maintained from the previous year for a Blue color rating for SED students. DV Connect had less than 11 EL students in 2018-19, which is not enough students to have rates reported on the CA Dashboard for that year due to privacy concerns.	2021 and one suspension in Fall of 2021-22.	SED and 0% of EL students were suspended at least once, for a Very Low status for both subgroups. Suspensions were not reported by the state in 2021 so no change or color status will be available until the 2023 dashboard.		Green rating for both SED and EL student groups for the Suspension Rate indicator on the CA School Dashboard.
Student Survey Responses: Diversity & Inclusion	Fall 2020 student surveys asked a new series of questions on diversity & inclusion. DV Connect students responded to these questions with a weighted average above 4 for all questions, where 4 represents frequently and 5 represents almost always.	On the Fall 2021 student survey, DV Connect students responded to diversity & inclusion questions with a weighted average above 4 for all questions, where 4 represents frequently and 5 represents almost always.	On the Fall 2022 student survey, DV Connect students responded to diversity & inclusion questions with a weighted average above 4 for all questions, where 4 represents frequently and 5 represents almost always.		Weighted averages for diversity & inclusion questions on the Fall student survey will remain above a 4 for all questions.
Student Survey Responses: Compassionate & Caring Learning Community	On the Spring 2019 student survey, where more than 98% of respondents choose 'good,' 'very good,' or 'excellent' on the annual student survey	On the Spring 2022 student survey, 97% of respondents choose 'good,' 'very good,' or 'excellent' on the annual student survey question, "The	On the Spring 2023 student survey, 96% of respondents choose 'good,' 'very good,' or 'excellent' on the annual student survey question, "The		More than 85% of respondents choose 'good,' 'very good,' or 'excellent' on the annual student survey question, "The degree to which the school

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	question, “The degree to which the school creates a compassionate and caring learning community.”	degree to which the school creates a compassionate and caring learning community.”	degree to which the school creates a compassionate and caring learning community.”		creates a compassionate and caring learning community.”
Student Survey Responses: Environment of High Integrity, Respect, & Trust	On the Spring 2019 student survey, where more than 92% of respondents choose ‘good,’ ‘very good,’ or ‘excellent’ on the annual student survey question, “How well the school creates an environment of high integrity, respect, and trust.”	On the Spring 2022 student survey, more than 90% of respondents choose ‘somewhat agree,’ ‘agree,’ or ‘strongly agree’ on the annual student survey question, “This school creates an environment of high integrity, respect, and trust.”	On the Fall 2022 student survey, 97% of respondents choose ‘somewhat agree,’ ‘agree,’ or ‘strongly agree’ on the annual student survey question, “This school creates an environment of high integrity, respect, and trust.”		More than 85% of respondents choose ‘good,’ ‘very good,’ or ‘excellent’ on the annual student survey question, “How well the school creates an environment of high integrity, respect, and trust.”

## Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Parent/ guardian engagement & communications	Da Vinci Connect will increase parent participation, input, and involvement through expanded activities including parent nights focused on academics, college preparatory advising, and access to post-secondary options. Families are provided with a calendar of events that is posted and updated on the school website. The school and Da Vinci Schools blogs also provide information regarding parent involvement opportunities, college counseling meetings and other parent-centric events. Staff will continue to communicate via parent emails, and send home of messages and reminders via the computerized school phone system.	\$24,474.00	Yes

Action #	Title	Description	Total Funds	Contributing
2.2	Advisory & SEL curriculum	Creation and execution of an advisory curriculum that supports student's engagement and connection to other students and staff and supports their academic, behavioral, and college readiness success. Stipend will be paid for a teacher to plan and support advisory lessons, activities. Time will be dedicated to developing program needs, gathering lesson plans and activities for students, and disseminating curriculum to teachers.	\$20,203.00	No
2.3	Counseling Staffing	Counselors, counseling interns, and social work interns will support students more effectively with a lower student to counselor ratio. DV Connect will continue to staff at a lower student to counselor ratio in comparison to schools in California. DV Connect ensured a low student to counselor ratio on campus to increase overall student support, including for academics, socioemotional issues, and academic and behavioral support for low-income pupils, English learners, foster youth, and re-designated fluent English proficient pupils.	\$337,001.00	Yes
2.4	Extra-curricular activities	Students will have community dialogues that increase student morale. Extracurricular programs, athletics, and stipends or hourly wages for adults running programs will be offered.	\$136,825.00	No
2.5	Assistant principal staffing	To ensure the academic success of low-income pupils, English learners, foster youth, and redesignated fluent English proficient pupils, the Assistant Principal will provide support in a variety of ways, including meeting with students and parents regarding academics, attendance, and discipline issues.	\$152,467.00	Yes

## Goal Analysis [2022-23]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

No substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective the specific actions were in making progress toward the goal.

The actions identified for this goal proved highly effective in nearly every category. Overall, students and their families were engaged (high attendance and low suspension rates), felt invited to participate (as evidenced by SLC and survey data) and reported feelings for safety, respect and trust. The one category that needs renewed focus is the percentage of students who are socioeconomically disadvantaged and English Learners who were chronically absent, which was disproportional to the general population.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Connect hired teachers to specifically work with students and families demonstrating low attendance, chronic absenteeism or disengagement in order to address the disproportionality mentioned above. We are also examining the documentation required of students to remove barriers to engagement due to overly complex systems. Lastly, we are studying our MTSS system alongside colleagues at Da Vinci and other schools/organizations to ensure just-in-time interventions are implemented.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**



# Goals and Actions

## Goal

Goal #	Description
3	Da Vinci Connect will promote the achievement of all students in English Language Arts, particularly for low-income and English learner students, by working collaboratively with students, parents, teachers, and the community to review educational practices and research for the purpose of developing a more holistic definition of successful mastery and college readiness in this area, as well as identifying an evaluative approach that in future years will increase the readiness and opportunities available to our students upon graduation from high school.

An explanation of why the LEA has developed this goal.

To better serve our students and community and to ensure that each and every student has an equitable opportunity to develop and demonstrate a broader set of competency in English Language Arts that will increase their opportunities for success in college and/or career, we will partner with educational partners to develop a more holistic definition of student success that includes not only state mandated CAASPP testing, but also more formative college prep testing via the NWEA MAP leading up to that as well. English Learners will continue to be annually evaluated on their progress on the Summative ELPAC, and growth will continue to be reported until students are eligible to be redesignated. We believe that involving and informing educational partners, including students, parents, teachers and staff, about college readiness growth on the NWEA MAP and ELPAC throughout the process will increase trust, buy-in and increased engagement in the adopted definition of student success in English Language Arts. We, as a school and a community, are no longer content with the status quo of evaluating student success in English Language Arts on a single exam and resolve to do our utmost to ensure increased opportunities for our students to demonstrate mastery and college readiness in multiple ways.

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
All students will demonstrate proficiency on CAASPP tests in English according to state standards.	On the 2019 CA School Dashboard, DV Connect students scored 53.3 points above standard in ELA, an increase of 14.1 points from the year before, for a Blue	Distance from standard was not published by the state for Spring 2021 CAASPP testing. Grades 3-8 and 11 took the full CAASPP again in Spring 2022 and distance from	On the 2022 CA School Dashboard, DV Connect students scored 42.1 points above standard in ELA, earning a High status rating. No scores were reported on the 2021		DV Connect will maintain a Blue or Green rating in English Language Arts on the CA School Dashboard.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	overall dashboard rating.	standard results will be available for next year's LCAP update for the first time since the pandemic.	dashboard, so change and color ratings for this metric will not be reported until the 2023 dashboard.		
Socioeconomically disadvantaged students and English Learners will demonstrate proficiency on CAASPP tests in English at rates comparable to the school as a whole.	On the 2019 CA School Dashboard, our 28 SEL students at DV Connect scored 16.3 points above standard in English, but did not receive a color rating as fewer than 30 students were included. 16.3 points above standard puts that group into a High level, where all color ratings are Green or Blue. DV Connect only had four EL students test in 2019, which is not enough students to have scores reported on the CA Dashboard for that year.	Distance from standard was not published by the state for Spring 2021 CAASPP testing. Grades 3-8 and 11 took the full CAASPP again in Spring 2022 and distance from standard results will be available for next year's LCAP update for the first time since the pandemic.	On the 2022 School Dashboard, our 78 SEL students at Connect scored 6 points below standard in English, earning a Low status rating. English Learners scored 36.6 points below standard, but a status level was not reported due to fewer than 30 students with scores. No scores were reported on the 2021 dashboard, so change and color ratings for this metric will not be reported until the 2023 dashboard.		DV Connect will maintain Blue or Green ratings for unduplicated subgroups in English Language Arts on the CA School Dashboard.
DV Connect students will demonstrate college readiness in English as evidenced by NWEA MAP scores in Language Arts: Reading.	Winter 2020 overall performance scores in Reading were Average, High Average, or High for all grade levels were above 80%.	Winter 2021-22 overall performance scores in Reading were Average, High Average, or High for all grade levels were above 80%.	Winter 2022-23 overall performance scores in Reading were Average, High Average, or High were above 80% for 7th grade and 12th		80% of students in all grade levels will score Average, High Average, or High on the Reading NWEA MAP.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
			grade. All other grade levels scored in the 70th percentile, except for 9th, 3rd, and Kindergarten in the 60th percentile.		
DV Connect students will demonstrate growth towards college readiness as measured by school conditional growth target attainment on NWEA MAP scores in Language Arts: Reading.	In looking at Winter 2020 to Winter 2021 NWEA MAP growth in Reading, all grade levels met or exceeded their projected growth index.	In looking at Winter 2020-21 to Winter 2021-22 NWEA MAP growth in Reading, all grade levels met or exceeded their projected growth index.	Winter 2021-22 to Winter 2022-23 NWEA MAP growth in Reading for the K-8 and Fall 2021 to Fall 2022 growth in Reading for the high school shows that 10th & 12th grades met their projected growth index, though 5th grade was less than half a growth point away. The growth index for grades 4, 6, 7, 8, & 11 were all within 2 points of projected growth, and the index for 3rd grade was over 5 points from being met.		All grade levels will meet Schoolwide Grade-Level Norm Projected Growth on the Reading NWEA MAP.
DV Connect EL students will make progress towards English Language Proficiency or maintain the highest	On the 2019 CA School Dashboard, DV Connect did not have ELPI scores reported. The EL population was less	English Learner Progress ratings were not included on the 2021 CA Dashboard, and ELPI results for	On the 2022 CA School Dashboard, 57.9% of DV Connect EL students made progress towards English Language		DV Connect will maintain Blue or Green ratings for English Learner Progress on the CA School Dashboard.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
ELPI level until they are eligible for reclassification.	than the minimum 11 students in 2018, baseline data is TBD.	Spring 2021 were not published by the state.	Proficiency for a High status eligibility; however, two students abroad were not able to test which caused participation rates to fall below 95%, and an automatic Low status was assigned. No color was awarded because this was the first year that the metric was evaluated post-Covid, so change and color ratings for this metric will not be reported until the 2023 dashboard release.		

## Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Reading & ELA support & intervention programs	Students in need of English interventions will have access to intervention and support courses. Maintain and/or increase academic coaches and hours as needed to support students in ELA courses and outcomes. Unduplicated students will be intentionally reviewed and given priority in intervention opportunities.	\$68,922.00	Yes
3.2	College level English & writing supports	All students needing additional support to accomplish college coursework receive targeted instruction from a credentialed teacher in a class called "College Support." Unduplicated students will be intentionally reviewed and given priority in intervention opportunities.	\$58,000.00	Yes

Action #	Title	Description	Total Funds	Contributing
3.3	English Language Arts curriculum & programs	Da Vinci Connect students will be provided with the appropriate English Language Arts curriculum and course materials necessary to ensure growth and success in ELA. Connect will review alignment of instructional materials to course offerings, maintain an annual inventory of instructional materials, and ensure adequate budget for instructional materials is in place.	\$15,286.00	No
3.4	English Learner Supports & Coordinator	A Coordinator for English Language Learners will be assigned to monitor current EL student progress, as well as the academic status of RFEP students who transitioned from EL services within the last four years. English language development seminars for EL students working to make progress in proficiency will also be funded.	\$77,233.00	Yes
3.5	NWEA MAP reading tests	To ensure success and growth for low-income pupils, English learners, foster youth, and re-designated fluent English proficient pupils, students will be offered the opportunity to take the NWEA MAP in grades TK-12 to ensure growth towards proficiency and college readiness. Teachers analyze student data from NWEA MAP tests and mastery based grading to implement proper interventions as well as measure student growth. Connect will carefully examine NWEA MAP scores, and review progress towards targets with instructional staff.	\$5,782.00	No
3.6	MTSS Supports & Data Monitoring Costs	Through the use of a Multi-Tiered Systems of Support (MTSS) framework, students who are identified as needing academic and/or behavioral supports will be provided with interventions in appropriate tiers. Da Vinci Schools Data & Accountability staff work to support data collection, analysis, and structures to help ensure that high needs students have the interventions and resources that they need to be successful.	\$20,000.00	No

## Goal Analysis [2022-23]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

No substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective the specific actions were in making progress toward the goal.

While students experienced overall success in English Language Arts achievement (42.1 points above standard, earning a High status rating), when broken down by subgroups, gaps in learning outcomes are present. This includes room for progress in our support for socioeconomically disadvantaged students, English Learners and in certain grade levels.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

In order to continue supporting all students towards proficiency in English Language Arts, including within the various subgroups outlined above, Connect is hiring additional academic coaches, implementing an inclusion model for special education and utilizing additional staffing to address disengagement during asynchronous (at-home learning). Teachers will continue participating in professional development that addresses rigorous relevant instruction, implementation of Universal Design for Learning strategies and project based learning that reflects the adult world of college, career and citizenship we strive to prepare our students for.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Goals and Actions

## Goal

Goal #	Description
4	Da Vinci Connect will promote the achievement of all students in Mathematics, particularly for low-income and English learner students, by working collaboratively with students, parents, teachers, and the community to review educational practices and research for the purpose of developing a more holistic definition of successful mastery and college readiness in this area, as well as identifying an evaluative approach that in future years will increase the readiness and opportunities available to our students upon graduation from high school.

An explanation of why the LEA has developed this goal.

To better serve our students and community and to ensure that each and every student has an equitable opportunity to develop and demonstrate a broader set of competency in Mathematics that will increase their opportunities for success in college and/or career, we will partner with educational partners to develop a more holistic definition of student success that includes not only state mandated CAASPP testing, but also more formative college prep testing via the NWEA MAP leading up to that as well. We believe that involving and informing educational partners, including students, parents, teachers and staff, about college readiness growth on the NWEA MAP throughout the process will increase trust, buy-in and increased engagement in the adopted definition of student success in Mathematics. We, as a school and a community, are no longer content with the status quo of evaluating student success in Mathematics on a single exam and resolve to do our utmost to ensure increased opportunities for our students to demonstrate mastery and college readiness in multiple ways.

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
All students will demonstrate proficiency on CAASPP tests in Mathematics according to state standards.	On the 2019 CA School Dashboard, DV Connect students scored 23.3 points above standard in Math, an increase of 11.4 points from the year before, for a Green overall dashboard rating.	Distance from standard was not published by the state for Spring 2021 CAASPP testing. Grades 3-8 and 11 took the full CAASPP again in Spring 2022 and distance from standard results will be available for next	On the 2022 CA School Dashboard, DV Connect students scored 7.7 points above standard in Math, earning a High status rating. No scores were reported on the 2021 dashboard, so change and color ratings for		DV Connect will maintain a Blue or Green rating in Mathematics on the CA School Dashboard.



Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
		year's LCAP update for the first time since the pandemic.	this metric will not be reported until the 2023 dashboard.		
Socioeconomically disadvantaged students and English Learners will demonstrate proficiency on CAASPP tests in Mathematics at rates comparable to the school as a whole.	On the 2019 CA School Dashboard, our 28 SEL students at DV Connect scored 6.5 points below standard in Math, but did not receive a color rating as fewer than 30 students were included. 6.5 points below standard puts that group into a Medium level, where all color ratings are Yellow or Green depending on change. DV Connect only had four EL students test in 2019, which is not enough students to have scores reported on the CA Dashboard for that year.	Distance from standard was not published by the state for Spring 2021 CAASPP testing. Grades 3-8 and 11 took the full CAASPP again in Spring 2022 and distance from standard results will be available for next year's LCAP update for the first time since the pandemic.	On the 2022 School Dashboard, our 51 SEL students at DV Connect scored 54.4 points below standard in Math, earning a Low status rating. English Learners scored 82.8 points below standard, but a status level was not reported due to fewer than 30 students with scores. No scores were reported on the 2021 dashboard, so change and color ratings for this metric will not be reported until the 2023 dashboard.		DV Connect will annually improve CAASPP distance from standard scores in Math to earn and maintain Blue or Green ratings for unduplicated subgroups on the CA School Dashboard.
DV Connect students will demonstrate college readiness in Math as evidenced by NWEA MAP scores in Math.	Winter 2020 overall performance scores in Math were Average, High Average, or High for all grade levels were above 80% except for 6th grade where 78% of	Winter 2021-22 overall performance scores in Math were Average, High Average, or High for all K-8 students were just below 80% at 77%.	Winter 2022-23 overall performance scores in Math were Average, High Average, or High were above 80% for 12th grade. Kindergarten, 1st, 5th,		80% of students in all grade levels will score Average, High Average, or High on the Mathematics NWEA MAP.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	students performed at Average or above.		7th, 9th & 11th grades scored in the 70th percentile. 4th, 6th, & 8th grades scored in the 60th percentile, and 3rd & 10th grades scored in the 50th percentile.		
DV Connect students will demonstrate growth towards college readiness as measured by school conditional growth target attainment on NWEA MAP scores in Math.	Winter 2020 to Winter 2021 NWEA MAP growth in Math shows all grade levels met or exceeded their projected growth index except for 2nd grade, whose growth index was .46 below projected.	Winter 2020-21 to Winter 2021-22 NWEA MAP growth in Math shows all grade levels met or exceeded their projected growth index except for 2nd grade, whose growth index was less than 1 point below projected.	Winter 2021-22 to Winter 2022-23 NWEA MAP growth in Math for the K-8 and Fall 2021 to Fall 2022 growth in math for the high school shows that 8th and 10th-12th grades met or exceeded their projected growth index. The growth index for 3rd-7th grades were all within 2 points of projected growth.		All grade levels will meet Schoolwide Grade-Level Norm Projected Growth on the Mathematics NWEA MAP.

## Actions

Action #	Title	Description	Total Funds	Contributing
4.1	Mathematics support & intervention programs	Students in need of Mathematics interventions will have access to intervention and support courses. Maintain and/or increase academic coaches and hours as needed to support students in Math courses and outcomes. Unduplicated students will be intentionally reviewed and given priority in intervention opportunities.	\$51,106.00	Yes

Action #	Title	Description	Total Funds	Contributing
4.2	Math curriculum & programs	Da Vinci Connect students will be provided with the appropriate mathematics curriculum and course materials necessary to ensure growth and success in math. Connect will review alignment of instructional materials to course offerings, maintain an annual inventory of instructional materials, and ensure adequate budget for instructional materials is in place.	\$33,340.00	No
4.3	NWEA MAP mathematics tests	To ensure success and growth for low-income pupils, English learners, foster youth, and re-designated fluent English proficient pupils, students will be offered the opportunity to take the NWEA MAP in grades TK-12 to ensure growth towards proficiency and college readiness. Teachers analyze student data from NWEA MAP tests and mastery based grading to implement proper interventions as well as measure student growth. Connect will carefully examine NWEA MAP scores, and review progress towards targets with instructional staff.	\$5,782.00	No
4.4	MTSS Supports & Data Monitoring Costs	Through the use of a Multi-Tiered Systems of Support (MTSS) framework, students who are identified as needing academic and/or behavioral supports will be provided with interventions in appropriate tiers. Da Vinci Schools Data & Accountability staff work to support data collection, analysis, and structures to help ensure that high needs students have the interventions and resources that they need to be successful.	\$20,000.00	No

## Goal Analysis [2022-23]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

No substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services..

An explanation of how effective the specific actions were in making progress toward the goal.

While students experienced general success in mathematics achievement (7.7 points above standard, earning a High status rating), when broken down by subgroups, gaps in learning outcomes are present. This includes room for progress in our support for socioeconomically disadvantaged students, English Learners and in certain grade levels.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

In order to continue supporting all students towards proficiency in mathematics, including within the various subgroups outlined above, Connect is hiring additional academic coaches, implementing an inclusion model for special education and utilizing additional staffing to address disengagement during asynchronous (at-home learning). Connect high math teachers will engage in additional subject-specific professional development to examine and adopt new math curriculum and Connect K8 teachers will begin to use Canvas as a platform to deliver instruction and maintain communication with students and families (Connect HS already uses Canvas).

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Goals and Actions

## Goal

Goal #	Description
5	Da Vinci Connect graduates will all have the opportunity to practice and develop the 21st century skills and habits of heart and mind necessary to be prepared for career and college opportunities after high school, graduate as life-long learners, and be passionate about their personal interests and successes as they leave Connect prepared for their college experiences and careers in their lives beyond graduation.

An explanation of why the LEA has developed this goal.

The state of California has only begun to establish standardized definitions of “student success” or “college and career readiness.” As such, the metrics included in the CA School Dashboard and the UC/CSU A-G requirements have become the de facto definition of success. At Da Vinci Connect, these metrics are only the beginning of the definition. Stakeholder feedback has noted that, while necessary, these measures simply are not sufficient to describe the broad-reaching skills, competencies, qualities, and mindsets young people will need to be successful in college, career, and civic life. Students must also be able to demonstrate 21st century skills (critical thinking & problem solving, communication, initiative, leadership, use of academic language, use of technology), social-emotional skills & habits of mind (accountability, connection, collaboration, evidence, integrity, quality), career and real-world learning opportunities, civic engagement, and more in order to be truly ready for life beyond high school. College course completion in high school is also a critical component of our model, and it is our goal that all students leave high school with college credits earned at no cost to students or their families.

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Cohort graduation rate: DV Connect students will graduate within 4 years of starting high school.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	Da Vinci students from all campuses have the option to postpone earning their diploma and enroll in Da Vinci Extension (DVX), Da Vinci’s 13th-year early college program that is offered through DV Connect. The 2022		Cohort graduation rate (including DVX students) will be Very High by state standards (at least 95%).

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
			CCI indicator included 4th & 5th year graduates. 16 students from all of the DV classes of 2022 (64% of the 2022 total cohort of 25) elected to enroll in DVX, which if added to our 2 traditional 4-year DV Connect 2022 graduates & 6 5-year graduates provides a corrected graduation rate of 96%.		
Cohort Dropout rate: DV Connect students will remain enrolled in school through graduation.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	The 4-year cohort dropout rate for the class of 2022 was 4% (1 student).		The dropout rate will remain less than 2%.
All DV Connect graduates will demonstrate college and career readiness.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	The state elected not to publish college and career preparedness ratings for the class of 2022 on the 2022 CA School Dashboard. CCI status will be available for next year's LCAP update for the first time since the pandemic.		DV Connect will maintain a Blue or Green rating on the College & Career indicator on the CA School Dashboard.
Socioeconomically disadvantaged	DV Connect will graduate our first	DV Connect will graduate our first	The state elected not to publish college and		DV Connect will maintain a Blue or

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
students and English Learners will demonstrate college and career readiness at rates comparable to the school as a whole.	cohort of high school students in 2022, baseline data TBD.	cohort of high school students in 2022, baseline data TBD.	career preparedness ratings for the class of 2022 on the 2022 CA School Dashboard. CCI status will be available for next year's LCAP update for the first time since the pandemic.		Green rating for unduplicated student groups on the College & Career indicator on the CA School Dashboard.
All DV Connect high school students will earn college credits prior to graduation.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	86% of Connect 9th graders mastered and completed at least one college course in Fall 2021. 66% of 9th graders mastered two courses, and 40% mastered three courses.	The Connect High School Senior class of 2022 had only 3 students. 2 of the 3 in the class of 2022 graduating cohort completed a college course prior to graduation (67%).		100% of DV Connect students will earn college credit for at least one course prior to graduation.
All DV Connect high school students will have access to a broad course of study	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	The Connect High School Senior class of 2022 had only 3 students. 2 of the 3 in the class of 2022 graduating cohort were A-G eligible (67%), demonstrating access to a broad course of study in all content areas.		DV Connect will maintain A-G course eligibility rates above 90%.
All DV Connect K-8 students will have access to a broad course of study	100% of K-8 students receive instruction in math, language arts, and project based	100% of K-8 students receive instruction in math, language arts, and project based	100% of K-8 students receive instruction in math, language arts, and project based		100% of K-8 students receive instruction in math, language arts, and project based



Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	social studies and science.	social studies and science.	social studies and science.		social studies and science.

## Actions

Action #	Title	Description	Total Funds	Contributing
5.1	Credit recovery/ Summer School	DV Connect will create and expand credit recovery courses within the school year as well as create additional sections for teachers (at the cost of a stipend) in order to differentiate and shrink some classes where we see the most need for our at-risk students. These courses and sections should increase the graduation rate and decrease the dropout rate as students receive needed credits to be on a path toward graduation. Summer school courses will be made available in core content area courses as determined by student needs. Unduplicated students will be targeted for interventions and given priority on recovery opportunities.	\$16,486.00	Yes
5.2	College courses & counseling	College courses will be offered to as many students as possible, and priority and focus will be given to unduplicated students who traditionally have lower college going and college success rates than their peers. College counselors will work with students to communicate college course opportunities and support college course enrollment. Textbook purchases for courses offered on campus by local Community Colleges.	\$111,091.00	Yes
5.3	Career exploration	The real world learning programs at Da Vinci Schools bridge the gap between the classroom and the workplace in order to get students to and through college and into careers that they love. Real world learning (RWL) programs provide students with the skills needed in the workplace through industry partner-supported learning experiences such as project support, internships, mentorship, workshops, tours, and teacher professional development. Naviance is	\$271,069.00	No

Action #	Title	Description	Total Funds	Contributing
		a college and career program that further connects student strengths and interests directly to career exploration tools that are in turn connected to college majors and specific colleges strong in those areas. Students are able to research, track, and save careers and colleges that interest them, as well as their college applications and scholarships. CTE Pathways give students the opportunity for applied learning and the experiences that they need to be prepared to engage in careers beyond high school and college.		

## Goal Analysis [2022-23]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

No substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of how effective the specific actions were in making progress toward the goal.

Much of the data in this goal is preliminary as Connect graduated its first full group of seniors in 2023. In 2022, the senior class only included 3 students, 2 of whom joined during their senior year and did not have the opportunity to engage in all of our course offerings (dual enrollment courses, A-G) prior to graduation. As we continue to support all of our graduates in achieving these metrics, especially given post-covid learning challenges, we will offer credit recovery options, asynchronous learning support (on campus and virtual office hours), support from counselors with a low counselor to student ratio as well as career connected learning opportunities.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Credit recovery as well as individual and small group supports will continue to be offered. Dual enrollment offerings will continue to be supported by Connect teachers to ensure students success.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2023-24]

Projected LCFF Supplemental and/or Concentration Grants	Projected Additional LCFF Concentration Grant (15 percent)
\$704,131.00	\$0

## Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
6.83%	0.00%	\$0.00	6.83%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

## Required Descriptions

For each action being provided to an entire school, or across the entire school district or county office of education (COE), an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

1.3 & 1.4 - Teacher professional development/Teacher preparation time: Despite 2019 Blue/Green ratings for unduplicated student groups, Connect saw the achievement gap widen during Covid and our 2022 Dashboard results show that our socioeconomically disadvantaged students had a Low ELA and Math statuses as compared to our all student statuses of High in both areas, and our EL students had a significantly lower distance from 3 averages in both Math and ELA than our all student averages. Connect acknowledges that achievement gaps in ELA and Math CAASPP scores between unduplicated students and all students exist and need to be addressed. Teachers participated in professional development activities both on and off campus to increase their ability to integrate Common Core Standards with 21st Century Skills, including math and equity conferences. Teachers will vertically plan curriculum with their grade level and/or department teams to ensure Common Core Standards are being met. Connect will provide CCSS-aligned instruction using integrated ULD, ELD and SDAIE instructional strategies, and will provide PD to teachers for examining achievement data and regularly reviewing progress. Support features are leveraged to support with language acquisition of EL students, appropriate modifications and accommodations for students with IEPs, and unduplicated student groups. Teachers at Connect will be tasked with a lower total student load and be provided with more preparation time than a teacher in a traditional model. This model is principally directed toward targeted unduplicated count students and also serves all students by reducing student load, and providing collaboration time that allows teachers to support targeted and other students through office hours and other individual supports. This extra time will be spent developing real world project based, common core guided curriculum. This extra prep time and lower student load aligns with research showing that while class size has a very small effect on student

performance, overall student load has a large effect. This system also imitates international systems such as Japan's, where teachers are given much more time to plan, reflect and work with job-alike peers to develop strong curriculum with professional and individual buy-in. Students will have access to before and access additional supports as needed to support their academic success. Unduplicated students will be intentionally reviewed and given priority in intervention and academic support opportunities. Based on the extensive work planned, we expect CAASPP achievement gaps to narrow as we move through the next three years.

2.1 - Parent/ guardian engagement & communications: Baseline parent survey data shows that only 75% of families who self-identify as speaking a language other than English believe that they feel welcome to participate at the school, and while the rate improved to 100% this year, we still believe this to be a critical area that we need to continue to support. The baseline rate was higher for socio-economically disadvantaged students at 90%, but has dropped to 75% in the current year. DV Connect remains concerned that parent engagement and involvement for unduplicated families could improve until at least 85% of families from all groups consistently feel positive about participating in the school. Da Vinci Connect will increase parent participation, input, and involvement through expanded activities including parent nights focused on academics, college preparatory advising, and access to post-secondary options. Families are provided with a calendar of events that is posted and updated on the school website. The school and Da Vinci Schools blogs also provide information regarding parent involvement opportunities, college counseling meetings and other parent-centric events. Staff will continue to communicate via parent emails, and send home of messages and reminders via the computerized school phone system. Based on this area of focus, we expect our positive survey results for families of unduplicated students to rise to consistently remain above the 85% mark.

2.3 & 2.5 - Counseling Staffing & Assistant Principal Staffing: While no current disparity exists between unduplicated student groups and their peers in suspension data, a substantial gap does appear in 2022 Chronic Absenteeism data. All Connect students had a Chronic Absenteeism rate of 3.8%, but our EL students had a slightly higher rate at 4.5%, and our socioeconomically disadvantaged students had a substantially higher rate at 10%. DV Connect seeks to narrow that gap and ensure that the positive trends continue by focusing our attention on keeping unduplicated students engaged in positive ways. Counselors, counseling interns, and social work interns will support students more effectively with a lower student to counselor ratio. DV Connect will continue to staff at a lower student to counselor ratio in comparison to schools in California. DV Connect ensured a low student to counselor ratio on campus to increase overall student support, including for academics, socioemotional issues, and academic and behavioral support for low-income pupils, English learners, foster youth, and re-designated fluent English proficient pupils. To ensure the academic success of these same groups, the Assistant Principal will provide support in a variety of ways, including meeting with students and parents regarding academics, attendance, and discipline issues. Based on the work of our counseling team, we expect that our suspension rates for unduplicated groups will remain equivalent to the overall rate, and that our attendance rates will remain high.

3.1, 4.1, & 5.1 - Reading & ELA support & intervention programs/ Mathematics support & intervention programs/ Credit recovery/ Summer School: Despite 2019 Blue/Green ratings for unduplicated student groups, Connect saw the achievement gap widen during Covid and our 2022 Dashboard results show that our socioeconomically disadvantaged students had a Low ELA and Math statuses as compared to our all student statuses of High in both areas, and our EL students had a significantly lower distance from 3 averages in both Math and ELA than our all student averages. Connect acknowledges that achievement gaps in ELA and Math CAASPP scores between unduplicated students and all students exist and need to be addressed. Students in need of English interventions will have access to intervention and support courses, and we will maintain and/or increase academic coaches and hours as needed to support students in ELA courses and outcomes. Unduplicated students will be intentionally reviewed and given priority in intervention opportunities. Students in need of Mathematics interventions will have access to intervention and support courses and we will maintain and/or increase academic coaches and hours as needed to support students in Math courses and outcomes. Unduplicated students will be intentionally reviewed and given priority in

intervention opportunities. DV Connect will create and expand credit recovery courses within the school year as well as create additional sections for teachers (at the cost of a stipend) in order to differentiate and shrink some classes where we see the most need for our at-risk students. These courses and sections should increase the graduation rate and decrease the dropout rate as students receive needed credits to be on a path toward graduation. Summer school courses will be made available in core content area courses as determined by student needs. Unduplicated students will be targeted for interventions and given priority on recovery opportunities. Based on the extensive work planned, we expect CAASPP achievement gaps to narrow as we move through the next three years.

3.2 & 5.2 - College level English & writing supports College courses & counseling: Despite 2019 Blue/Green ratings for unduplicated student groups, Connect saw the achievement gap widen during Covid and our 2022 Dashboard results show that our socioeconomically disadvantaged students had a Low ELA and Math statuses as compared to our all student statuses of High in both areas, and our EL students had a significantly lower distance from 3 averages in both Math and ELA than our all student averages. Connect acknowledges that achievement gaps in ELA and Math CAASPP scores between unduplicated students and all students exist and need to be addressed, and may impact their college readiness and access and that historically underserved student groups will likely need additional resources to ensure their college and career readiness. All students needing additional support to accomplish college coursework receive targeted instruction from a credentialed teacher in a class called "College Support." Unduplicated students will be intentionally reviewed and given priority in intervention opportunities. College courses will be offered to as many students as possible, and priority and focus will be given to unduplicated students who traditionally have lower college going and college success rates than their peers. College counselors will work with students to communicate college course opportunities and support college course enrollment. Textbook purchases for courses offered on campus by local Community Colleges. Based on the extensive work planned, we expect CAASPP achievement gaps to narrow as we move through the next three years.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

Low income, English Learners, and foster and homeless youth are some of the most vulnerable populations in the educational system today. This LCAP has taken into account the considerations and recommendations of our educational partners, as well as taken a hard look at the inequities present in our baseline data, and seeks to find a multi-faceted solution to a complex set of challenges faced by students with diverse and individualized needs. In our review of previous services, actions, and results, we feel that critical changes needed to be made in the way that we assess and support our highest needs students. Based on our collaborative effort, we've added additional early diagnostic screeners and reading and math software to ensure that we catch struggling students sooner and close any educational gaps faster. This LCAP increases MTSS supports to help ensure ongoing progress monitoring throughout the school year to ensure that we are continuously aware and reflective on what's happening in our classrooms and able to be more responsive to immediate needs as they arise with additional academic coaches and paraprofessionals. This LCAP adds additional formative assessment opportunities to ensure that we're assessing academic progress in multiple ways in every grade level as well, rather than relying on a single CAASSP exam at the end of 11th grade to tell us how our students are doing. Our highest needs populations will also be better served behaviorally and socio-emotionally with additional counselors and administrative staff and professional learning opportunities for all staff that are focused on restorative practices, diversity/equity/inclusion, culturally relevant instructional practices and trauma informed care. Finally, we realize that the gaps that students face are not just in their high school experiences and not just limited to academics, so this LCAP has also added critical college and career

exploration, experiences, and supports that will be most effective in serving our foster, homeless, English Learner, and low-income students who may not have the resources or social capital to access these opportunities without the additional supports that we provide. The increased and improved services outlined in this LCAP exceed the supplemental funds provided to us to serve our highest needs student populations, but because we prioritize their success and because these services are critical to that outcome, this LCAP allocates additional general funds, in addition to the designated supplemental funds, to these increased and improved actions as well.

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Da Vinci Connect does not receive additional concentration grant add-on funding

<b>Staff-to-student ratios by type of school and concentration of unduplicated students</b>	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	27:1	
Staff-to-student ratio of certificated staff providing direct services to students	6.5:1	



## 2023-24 Total Expenditures Table

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$1,199,089.00	\$402,817.00		\$124,297.00	\$1,726,203.00	\$1,323,857.00	\$402,346.00

Goal	Action #	Action Title	Student Group(s)	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
1	1.1	Course materials	All	\$140,251.00	\$113,000.00		\$10,709.00	\$263,960.00
1	1.2	Teacher recruitment and credentialing support	All	\$6,000.00				\$6,000.00
1	1.3	Teacher professional development	English Learners Foster Youth Low Income				\$10,000.00	\$10,000.00
1	1.4	Teacher preparation time	English Learners Foster Youth Low Income	\$21,176.00				\$21,176.00
2	2.1	Parent/ guardian engagement & communications	English Learners Foster Youth Low Income	\$24,474.00				\$24,474.00
2	2.2	Advisory & SEL curriculum	All	\$20,203.00				\$20,203.00
2	2.3	Counseling Staffing	English Learners Foster Youth Low Income	\$222,184.00	\$114,817.00			\$337,001.00
2	2.4	Extra-curricular activities	All	\$136,825.00				\$136,825.00
2	2.5	Assistant principal staffing	English Learners Foster Youth Low Income	\$152,467.00				\$152,467.00
3	3.1	Reading & ELA support & intervention programs	English Learners Foster Youth Low Income	\$35,153.00			\$33,769.00	\$68,922.00
3	3.2	College level English & writing supports	English Learners Foster Youth Low Income	\$58,000.00				\$58,000.00

Goal	Action #	Action Title	Student Group(s)	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
3	3.3	English Language Arts curriculum & programs	All	\$2,000.00			\$13,286.00	\$15,286.00
3	3.4	English Learner Supports & Coordinator	English Learners	\$77,233.00				\$77,233.00
3	3.5	NWEA MAP reading tests	All				\$5,782.00	\$5,782.00
3	3.6	MTSS Supports & Data Monitoring Costs	All	\$20,000.00				\$20,000.00
4	4.1	Mathematics support & intervention programs	English Learners Foster Youth Low Income	\$32,153.00			\$18,953.00	\$51,106.00
4	4.2	Math curriculum & programs	All	\$11,600.00			\$21,740.00	\$33,340.00
4	4.3	NWEA MAP mathematics tests	All				\$5,782.00	\$5,782.00
4	4.4	MTSS Supports & Data Monitoring Costs	All	\$20,000.00				\$20,000.00
5	5.1	Credit recovery/ Summer School	English Learners Foster Youth Low Income	\$15,000.00			\$1,486.00	\$16,486.00
5	5.2	College courses & counseling	English Learners Foster Youth Low Income	\$111,091.00				\$111,091.00
5	5.3	Career exploration	All	\$93,279.00	\$175,000.00		\$2,790.00	\$271,069.00

## 2023-24 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
\$10,315,201.00	\$704,131.00	6.83%	0.00%	6.83%	\$748,931.00	0.00%	7.26 %	<b>Total:</b>	\$748,931.00
								<b>LEA-wide Total:</b>	\$502,607.00
								<b>Limited Total:</b>	\$77,233.00
								<b>Schoolwide Total:</b>	\$169,091.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.3	Teacher professional development	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		0.00%
1	1.4	Teacher preparation time	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$21,176.00	0.00%
2	2.1	Parent/ guardian engagement & communications	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$24,474.00	0.00%
2	2.3	Counseling Staffing	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$222,184.00	0.00%
2	2.5	Assistant principal staffing	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$152,467.00	0.00%
3	3.1	Reading & ELA support & intervention programs	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$35,153.00	0.00%

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
3	3.2	College level English & writing supports	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: High School	\$58,000.00	0.00%
3	3.4	English Learner Supports & Coordinator	Yes	Limited to Unduplicated Student Group(s)	English Learners	All Schools	\$77,233.00	0.00%
4	4.1	Mathematics support & intervention programs	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$32,153.00	0.00%
5	5.1	Credit recovery/ Summer School	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$15,000.00	0.00%
5	5.2	College courses & counseling	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: High School	\$111,091.00	0.00%

## 2022-23 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
<b>Totals</b>	\$1,446,064.00	\$1,688,149.97

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Course materials	No	\$419,783.00	\$383,952.00
1	1.2	Teacher recruitment and credentialing support	No	\$10,500.00	\$10,453.82
1	1.3	Teacher professional development	Yes	\$10,000.00	\$9,219.00
1	1.4	Teacher preparation time	Yes	\$23,000.00	\$26,485.09
2	2.1	Parent/ guardian engagement & communications	Yes	\$19,650.00	\$21,406.44
2	2.2	Advisory & SEL curriculum	No	\$16,750.00	\$16,736.10
2	2.3	Counseling Staffing	Yes	\$279,000.00	\$316,745.45
2	2.4	Extra-curricular activities	No	\$105,500.00	\$107,864.73
2	2.5	Assistant principal staffing	Yes	\$75,000.00	\$229,918.09
3	3.1	Reading & ELA support & intervention programs	Yes	\$54,000.00	\$57,409.36

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
3	3.2	College level English & writing supports	Yes	\$58,000.00	\$70,337.80
3	3.3	English Language Arts curriculum & programs	No	\$6,900.00	\$7,203.00
3	3.4	English Learner Supports & Coordinator	Yes	\$78,330.00	\$77,639.36
3	3.5	NWEA MAP reading tests	No	\$7,250.00	\$7,281.50
3	3.6	MTSS Supports & Data Monitoring Costs	No	\$30,000.00	\$35,661.82
4	4.1	Mathematics support & intervention programs	Yes	\$23,000.00	\$25,246.91
4	4.2	Math curriculum & programs	No	\$38,000.00	\$33,140.00
4	4.3	NWEA MAP mathematics tests	No	\$7,250.00	\$7,281.50
4	4.4	MTSS Supports & Data Monitoring Costs	No	\$30,000.00	\$35,661.82
5	5.1	Credit recovery/ Summer School	Yes	\$15,000.00	\$24,419.50
5	5.2	College courses & counseling	Yes	\$78,401.00	\$115,587.27
5	5.3	Career exploration	No	\$60,750.00	\$68,499.41

**2022-23 Contributing Actions Annual Update Table**

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
\$581,383.00	\$465,381.00	\$760,684.46	(\$295,303.46)	0.00%	0.00%	0.00%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.3	Teacher professional development	Yes			0.00%	0.00%
1	1.4	Teacher preparation time	Yes	\$23,000.00	\$26,485.09	0.00%	0.00%
2	2.1	Parent/ guardian engagement & communications	Yes	\$19,650.00	\$21,406.44	0.00%	0.00%
2	2.3	Counseling Staffing	Yes	\$64,000.00	\$136,750.00	0.00%	0.00%
2	2.5	Assistant principal staffing	Yes	\$75,000.00	\$229,918.09	0.00%	0.00%
3	3.1	Reading & ELA support & intervention programs	Yes	\$31,000.00	\$33,894.00	0.00%	0.00%
3	3.2	College level English & writing supports	Yes	\$58,000.00	\$70,337.80	0.00%	0.00%
3	3.4	English Learner Supports & Coordinator	Yes	\$78,330.00	\$76,639.36	0.00%	0.00%
4	4.1	Mathematics support & intervention programs	Yes	\$23,000.00	\$25,246.91	0.00%	0.00%
5	5.1	Credit recovery/ Summer School	Yes	\$15,000.00	\$24,419.50	0.00%	0.00%
5	5.2	College courses & counseling	Yes	\$78,401.00	\$115,587.27	0.00%	0.00%

**2022-23 LCFF Carryover Table**

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$8,104,031.00	\$581,383.00	0.00%	7.17%	\$760,684.46	0.00%	9.39%	\$0.00	0.00%



# Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

*For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at [lcff@cde.ca.gov](mailto:lcff@cde.ca.gov).*

## Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because aspects of the LCAP template require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
  - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
  - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
  - Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which should: (a) reflect comprehensive strategic planning (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2021–22, 2022–23, and 2023–24 school years reflects statutory changes made through Assembly Bill 1840 (Committee on Budget), Chapter 243, Statutes of 2018. These statutory changes enhance transparency regarding expenditures on actions included in the LCAP, including actions that contribute to meeting the requirement to increase or improve services for foster youth, English learners, and low-income students, and to streamline the information presented within the LCAP to make adopted LCAPs more accessible for educational partners and the public.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the California School Dashboard (Dashboard), how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions that the LEA believes, based on input gathered from educational partners, research, and experience, will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP itself. Additionally, information is included at the beginning of each section emphasizing the purpose that each section serves.

## **Plan Summary**

### **Purpose**

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to provide a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included in the subsequent sections of the LCAP.

## Requirements and Instructions

**General Information** – Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA. For example, information about an LEA in terms of geography, enrollment, or employment, the number and size of specific schools, recent community challenges, and other such information as an LEA wishes to include can enable a reader to more fully understand an LEA's LCAP.

**Reflections: Successes** – Based on a review of performance on the state indicators and local performance indicators included in the Dashboard, progress toward LCAP goals, local self-assessment tools, input from educational partners, and any other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying specific examples of how past increases or improvements in services for foster youth, English learners, and low-income students have led to improved performance for these students.

**Reflections: Identified Need** – Referring to the Dashboard, identify: (a) any state indicator for which overall performance was in the “Red” or “Orange” performance category or any local indicator where the LEA received a “Not Met” or “Not Met for Two or More Years” rating AND (b) any state indicator for which performance for any student group was two or more performance levels below the “all student” performance. What steps is the LEA planning to take to address these areas of low performance and performance gaps? An LEA that is required to include a goal to address one or more consistently low-performing student groups or low-performing schools must identify that it is required to include this goal and must also identify the applicable student group(s) and/or school(s). Other needs may be identified using locally collected data including data collected to inform the self-reflection tools and reporting local indicators on the Dashboard.

**LCAP Highlights** – Identify and briefly summarize the key features of this year's LCAP.

**Comprehensive Support and Improvement** – An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- **Schools Identified:** Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools:** Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- **Monitoring and Evaluating Effectiveness:** Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

## Engaging Educational Partners

## Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Statute and regulations specify the educational partners that school districts and COEs must consult when developing the LCAP: teachers, principals, administrators, other school personnel, local bargaining units of the LEA, parents, and students. Before adopting the LCAP, school districts and COEs must share it with the Parent Advisory Committee and, if applicable, to its English Learner Parent Advisory Committee. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Statute requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and students in developing the LCAP. The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals and actions.

Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the following web page of the CDE's website: <https://www.cde.ca.gov/re/lc/>.

## Requirements and Instructions

Below is an excerpt from the 2018–19 *Guide for Annual Audits of K–12 Local Education Agencies and State Compliance Reporting*, which is provided to highlight the legal requirements for engagement of educational partners in the LCAP development process:

### **Local Control and Accountability Plan:**

For county offices of education and school districts only, verify the LEA:

- a) Presented the local control and accountability plan to the parent advisory committee in accordance with Education Code section 52062(a)(1) or 52068(a)(1), as appropriate.
- b) If applicable, presented the local control and accountability plan to the English learner parent advisory committee, in accordance with Education Code section 52062(a)(2) or 52068(a)(2), as appropriate.

- c) Notified members of the public of the opportunity to submit comments regarding specific actions and expenditures proposed to be included in the local control and accountability plan in accordance with Education Code section 52062(a)(3) or 52068(a)(3), as appropriate.
- d) Held at least one public hearing in accordance with Education Code section 52062(b)(1) or 52068(b)(1), as appropriate.
- e) Adopted the local control and accountability plan in a public meeting in accordance with Education Code section 52062(b)(2) or 52068(b)(2), as appropriate.

**Prompt 1:** “A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.”

Describe the engagement process used by the LEA to involve educational partners in the development of the LCAP, including, at a minimum, describing how the LEA met its obligation to consult with all statutorily required educational partners as applicable to the type of LEA. A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA’s philosophical approach to engaging its educational partners.

**Prompt 2:** “A summary of the feedback provided by specific educational partners.”

Describe and summarize the feedback provided by specific educational partners. A sufficient response to this prompt will indicate ideas, trends, or inputs that emerged from an analysis of the feedback received from educational partners.

**Prompt 3:** “A description of the aspects of the LCAP that were influenced by specific input from educational partners.”

A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. The response must describe aspects of the LCAP that were influenced by or developed in response to the educational partner feedback described in response to Prompt 2. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP. For the purposes of this prompt, “aspects” of an LCAP that may have been influenced by educational partner input can include, but are not necessarily limited to:

- Inclusion of a goal or decision to pursue a Focus Goal (as described below)
- Inclusion of metrics other than the statutorily required metrics
- Determination of the desired outcome on one or more metrics
- Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
- Inclusion of action(s) or a group of actions
- Elimination of action(s) or group of actions
- Changes to the level of proposed expenditures for one or more actions

- Inclusion of action(s) as contributing to increased or improved services for unduplicated services
- Determination of effectiveness of the specific actions to achieve the goal
- Determination of material differences in expenditures
- Determination of changes made to a goal for the ensuing LCAP year based on the annual update process
- Determination of challenges or successes in the implementation of actions

## Goals and Actions

### Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal should be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

### Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs should consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard in determining whether and how to prioritize its goals within the LCAP.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

At a minimum, the LCAP must address all LCFF priorities and associated metrics.

## **Focus Goal(s)**

**Goal Description:** The description provided for a Focus Goal must be specific, measurable, and time bound. An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach. The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

**Explanation of why the LEA has developed this goal:** Explain why the LEA has chosen to prioritize this goal. An explanation must be based on Dashboard data or other locally collected data. LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners. LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

## **Broad Goal**

**Goal Description:** Describe what the LEA plans to achieve through the actions included in the goal. The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal. The goal description organizes the actions and expected outcomes in a cohesive and consistent manner. A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

**Explanation of why the LEA has developed this goal:** Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

## **Maintenance of Progress Goal**

**Goal Description:** Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP. Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP. The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

**Explanation of why the LEA has developed this goal:** Explain how the actions will sustain the progress exemplified by the related metrics.

## **Required Goals**

In general, LEAs have flexibility in determining what goals to include in the LCAP and what those goals will address; however, beginning with the development of the 2022–23 LCAP, LEAs that meet certain criteria are required to include a specific goal in their LCAP.

**Consistently low-performing student group(s) criteria:** An LEA is eligible for Differentiated Assistance for three or more consecutive years based on the performance of the same student group or groups in the Dashboard. A list of the LEAs required to include a goal in the LCAP based on student group performance, and the student group(s) that lead to identification, may be found on the CDE’s Local Control Funding Formula web page at <https://www.cde.ca.gov/fg/aa/lc/>.

- **Consistently low-performing student group(s) goal requirement:** An LEA meeting the consistently low-performing student group(s) criteria must include a goal in its LCAP focused on improving the performance of the student group or groups that led to the LEA’s eligibility for Differentiated

Assistance. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, this student group or groups. An LEA required to address multiple student groups is not required to have a goal to address each student group; however, each student group must be specifically addressed in the goal. This requirement may not be met by combining this required goal with another goal.

- **Goal Description:** Describe the outcomes the LEA plans to achieve to address the needs of, and improve outcomes for, the student group or groups that led to the LEA's eligibility for Differentiated Assistance.
- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the student group(s) that lead to the LEA being required to develop this goal, how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the student group(s), and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes identified in the goal description.

**Low-performing school(s) criteria:** The following criteria only applies to a school district or COE with two or more schools; it does not apply to a single-school district. A school district or COE has one or more schools that, for two consecutive years, received the two lowest performance levels on all but one of the state indicators for which the school(s) receive performance levels in the Dashboard and the performance of the "All Students" student group for the LEA is at least one performance level higher in all of those indicators. A list of the LEAs required to include a goal in the LCAP based on school performance, and the school(s) that lead to identification, may be found on the CDE's Local Control Funding Formula web page at <https://www.cde.ca.gov/fg/aa/lc/>.

- **Low-performing school(s) goal requirement:** A school district or COE meeting the low-performing school(s) criteria must include a goal in its LCAP focusing on addressing the disparities in performance between the school(s) and the LEA as a whole. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, the students enrolled at the low-performing school or schools. An LEA required to address multiple schools is not required to have a goal to address each school; however, each school must be specifically addressed in the goal. This requirement may not be met by combining this goal with another goal.
- **Goal Description:** Describe what outcomes the LEA plans to achieve to address the disparities in performance between the students enrolled at the low-performing school(s) and the students enrolled at the LEA as a whole.
- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the schools(s) that lead to the LEA being required to develop this goal; how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the school(s); and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes for students enrolled at the low-performing school or schools identified in the goal description.

### **Measuring and Reporting Results:**

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes. LEAs are encouraged to identify metrics for specific student groups, as appropriate, including expected outcomes that would reflect narrowing of any existing performance gaps.



Include in the baseline column the most recent data associated with this metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2019 Dashboard for the baseline of a metric only if that data represents the most recent available (e.g., high school graduation rate).

Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS. Because final 2020–21 outcomes on some metrics may not be computable at the time the 2021–24 LCAP is adopted (e.g., graduation rate, suspension rate), the most recent data available may include a point in time calculation taken each year on the same date for comparability purposes.

The baseline data shall remain unchanged throughout the three-year LCAP.

Complete the table as follows:

- **Metric:** Indicate how progress is being measured using a metric.
- **Baseline:** Enter the baseline when completing the LCAP for 2021–22. As described above, the baseline is the most recent data associated with a metric. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 1 Outcome:** When completing the LCAP for 2022–23, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 2 Outcome:** When completing the LCAP for 2023–24, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 3 Outcome:** When completing the LCAP for 2024–25, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above. The 2024–25 LCAP will be the first year in the next three-year cycle. Completing this column will be part of the Annual Update for that year.
- **Desired Outcome for 2023–24:** When completing the first year of the LCAP, enter the desired outcome for the relevant metric the LEA expects to achieve by the end of the 2023–24 LCAP year.

Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Enter information in this box when completing the LCAP for <b>2021–22</b> .	Enter information in this box when completing the LCAP for <b>2021–22</b> .	Enter information in this box when completing the LCAP for <b>2022–23</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2023–24</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2024–25</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2021–22</b> or when adding a new metric.

The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant self-reflection tool for local indicators within the Dashboard.

**Actions:** Enter the action number. Provide a short title for the action. This title will also appear in the action tables. Provide a description of the action. Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the summary tables. Indicate whether the action contributes to meeting the increase or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No. (**Note:** for each such action offered on an LEA-wide or schoolwide basis, the LEA will need to provide additional information in the Increased or Improved Summary Section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496(b) in the Increased or Improved Services Section of the LCAP).

**Actions for English Learners:** School districts, COEs, and charter schools that have a numerically significant English learner student subgroup must include specific actions in the LCAP related to, at a minimum, the language acquisition programs, as defined in *EC* Section 306, provided to students and professional development activities specific to English learners.

**Actions for Foster Youth:** School districts, COEs, and charter schools that have a numerically significant Foster Youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to Foster Youth students.

**Goal Analysis:**

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.
- Describe the effectiveness of the specific actions to achieve the articulated goal as measured by the LEA. In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal. When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.

## Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

### Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

### Requirements and Instructions

***Projected LCFF Supplemental and/or Concentration Grants:*** Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of low income, foster youth, and English learner students.

**Projected Additional LCFF Concentration Grant (15 percent):** Specify the amount of additional LCFF concentration grant add-on funding, as described in EC Section 42238.02, that the LEA estimates it will receive in the coming year.

**Projected Percentage to Increase or Improve Services for the Coming School Year:** Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

**LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

**LCFF Carryover — Dollar:** Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

**Total Percentage to Increase or Improve Services for the Coming School Year:** Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEAs percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

**Required Descriptions:**

**For each action being provided to an entire school, or across the entire school district or COE, an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.**

For each action included in the Goals and Actions section as contributing to the increased or improved services requirement for unduplicated pupils and provided on an LEA-wide or schoolwide basis, the LEA must include an explanation consistent with 5 CCR Section 15496(b). For any such actions continued into the 2021–24 LCAP from the 2017–2020 LCAP, the LEA must determine whether or not the action was effective as expected, and this determination must reflect evidence of outcome data or actual implementation to date.

**Principally Directed and Effective:** An LEA demonstrates how an action is principally directed towards and effective in meeting the LEA’s goals for unduplicated students when the LEA explains how:

- It considers the needs, conditions, or circumstances of its unduplicated pupils;
- The action, or aspect(s) of the action (including, for example, its design, content, methods, or location), is based on these considerations; and
- The action is intended to help achieve an expected measurable outcome of the associated goal.

As such, the response provided in this section may rely on a needs assessment of unduplicated students.

Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient. Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increase or improve services standard because enrolling students is not the same as serving students.

For example, if an LEA determines that low-income students have a significantly lower attendance rate than the attendance rate for all students, it might justify LEA-wide or schoolwide actions to address this area of need in the following way:

After assessing the needs, conditions, and circumstances of our low-income students, we learned that the attendance rate of our low-income students is 7 percent lower than the attendance rate for all students. (Needs, Conditions, Circumstances [Principally Directed])

In order to address this condition of our low-income students, we will develop and implement a new attendance program that is designed to address some of the major causes of absenteeism, including lack of reliable transportation and food, as well as a school climate that does not emphasize the importance of attendance. Goal N, Actions X, Y, and Z provide additional transportation and nutritional resources as well as a districtwide educational campaign on the benefits of high attendance rates. (Contributing Action[s])

These actions are being provided on an LEA-wide basis and we expect/hope that all students with less than a 100 percent attendance rate will benefit. However, because of the significantly lower attendance rate of low-income students, and because the actions meet needs most associated with the chronic stresses and experiences of a socio-economically disadvantaged status, we expect that the attendance rate for our low-income students will increase significantly more than the average attendance rate of all other students. (Measurable Outcomes [Effective In])

**COEs and Charter Schools:** Describe how actions included as contributing to meeting the increased or improved services requirement on an LEA-wide basis are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above. In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

## **For School Districts Only:**

### **Actions Provided on an LEA-Wide Basis:**

***Unduplicated Percentage > 55 percent:*** For school districts with an unduplicated pupil percentage of 55 percent or more, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above.

***Unduplicated Percentage < 55 percent:*** For school districts with an unduplicated pupil percentage of less than 55 percent, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the actions **are the most effective use of the funds** to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

### **Actions Provided on a Schoolwide Basis:**

School Districts must identify in the description those actions being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis.

**For schools with 40 percent or more enrollment of unduplicated pupils:** Describe how these actions are principally directed to and effective in meeting its goals for its unduplicated pupils in the state and any local priorities.

**For school districts expending funds on a schoolwide basis at a school with less than 40 percent enrollment of unduplicated pupils:** Describe how these actions are principally directed to and how the actions are the most effective use of the funds to meet its goals for foster youth, English learners, and low-income students in the state and any local priorities.

**A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.**

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to the services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are included in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided on an LEA-wide or schoolwide basis or provided on a limited basis to unduplicated students. A limited action is an action that only serves foster youth, English learners, and/or low-income students. This description must address how these action(s) are expected to result in the required proportional increase or improvement in services for unduplicated pupils as compared to the services the LEA provides to all students for the relevant LCAP year.

For any action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage. See the instructions for determining the Planned Percentage of Improved Services for information on calculating the Percentage of Improved Services.

**A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.**

An LEA that receives the additional concentration grant add-on described in EC Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of full time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

## Action Tables

Complete the Data Entry Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Data Entry Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. With the exception of the Data Entry Table, the word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)

- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2022–23 LCAP, 2022–23 will be the coming LCAP Year and 2021–22 will be the current LCAP Year.

## Data Entry Table

The Data Entry Table may be included in the LCAP as adopted by the local governing board or governing body, but is not required to be included. In the Data Entry Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount of LCFF funding the LEA estimates it will receive for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF apportionment calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will receive on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —



Percentage. This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.

- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services.
- If "Yes" is entered into the Contributing column, then complete the following columns:
  - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
  - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
  - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
  - **Note:** For an action to contribute towards meeting the increased or improved services requirement it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
  - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Service for the action.

## Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

## Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

## Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
  - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

## LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of LCFF funding the LEA estimates it will receive for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

## Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

### Contributing Actions Table

- 4. Total Planned Contributing Expenditures (LCFF Funds)
  - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column
- 5. Total Planned Percentage of Improved Services
  - This percentage is the total of the Planned Percentage of Improved Services column
- Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)
  - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

### Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- 6. Estimated Actual LCFF Supplemental and Concentration Grants
  - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- 4. Total Planned Contributing Expenditures (LCFF Funds)
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)

- 7. Total Estimated Actual Expenditures for Contributing Actions
  - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds)
- Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)
  - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4)
- 5. Total Planned Percentage of Improved Services (%)
  - This amount is the total of the Planned Percentage of Improved Services column
- 8. Total Estimated Actual Percentage of Improved Services (%)
  - This amount is the total of the Estimated Actual Percentage of Improved Services column
- Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
  - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8)

**LCFF Carryover Table**

- 10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)
  - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- 11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- 12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)
  - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- 13. LCFF Carryover — Percentage (12 divided by 9)
  - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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